



## GOALS AND OBJECTIVES

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<b>Mission</b>	The mission of the CDOT Division of Aeronautics is to support Colorado’s multi-modal transportation system by advancing a safe, efficient, and effective statewide aviation system through collaboration, investment, and advocacy.
<b>Vision</b>	The vision of the CDOT Division of Aeronautics is to be the leading state aviation organization by enhancing the efficiency, economic benefit, and sustainability of Colorado’s aviation system through funding, innovation, education, and support of current and emerging technologies.
<b>Goal 1</b>	Engage with industry to support and facilitate emerging technologies (e.g., alternatively powered aircraft, aviation fuels, navigation, air traffic control, etc.) by the end of fiscal 2024.
<b>Goal 2</b>	Expand the Division’s outreach, education, and advocacy programs to facilitate engagement with stakeholders and industry partners by the end of fiscal 2024.
<b>Goal 3</b>	Enhance internal professional development to strengthen the capabilities of the Division by the end of fiscal 2024.
<b>Goal 4</b>	Explore and, where appropriate, implement or support new and improved statewide initiatives that sustain the aviation system by the end of fiscal 2024.



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<b>Goal 1</b>	Engage with industry to support and facilitate emerging technologies (e.g., alternatively powered aircraft, aviation fuels, navigation, air traffic control, etc.) by the end of fiscal 2024.	<b>Champion</b>	<b>Status</b>	<b>Start Date</b>	<b>Finish Date</b>
		<i>Dave Ulane</i>	<i>In Progress</i>	<i>9/1//2021</i>	<i>12/31/2024</i>
<b>Objective 1-1</b>	Complete an analysis of emerging alternatively powered aircraft technology, including anticipated airport infrastructure requirements; potential policy, statutory, and revenue stream changes that may be required; and an analysis of potential intrastate markets by the end of fiscal 2024.	<i>Dave Ulane</i>	<i>In Progress</i>	<i>11/1/2021</i>	<i>12/31/2024</i>
<b>Objective 1-2</b>	Work with CDOT’s Division of Transportation Development, the Colorado Energy office, and other agencies to determine if aviation, and alternatively powered aircraft can be a part of the State’s Greenhouse Gas Mitigation program, consistent with federal pre-emption of aviation by the end of fiscal 2024.	<i>Dave Ulane</i>	<i>In Progress</i>	<i>9/1/2021</i>	<i>Ongoing</i>
<b>Objective 1-3</b>	With other partners, develop incentive programs to encourage and facilitate research and development of alternatively powered aircraft by the end of fiscal 2024.	<i>Dave Ulane</i>	<i>In Progress</i>	<i>9/1/2021</i>	<i>Ongoing</i>
<b>Objective 1-4</b>	In coordination with state aviation associations and stakeholders, host a new technologies forum at the Colorado Aviation Conference by the end of fiscal 2024.	<i>Kaitlyn Westendorf</i>	<i>Planned</i>	<i>TBD</i>	<i>TBD</i>
<b>Objective 1-5</b>	In coordination with state aviation associations and stakeholders, establish a periodic briefing schedule on emerging aviation technologies for the CAB and Aviation Caucus at the State Legislature by the end of fiscal 2024.	<i>Dave Ulane</i>	<i>In Progress</i>	<i>9/1/2021</i>	<i>Ongoing</i>



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<b>Goal 2</b>	Expand the Division’s outreach, education, and advocacy programs to facilitate engagement with stakeholders and industry partners by the end of fiscal 2024.	<b>Champion</b>	<b>Status</b>	<b>Start Date</b>	<b>Finish Date</b>
		David Ulane			
<b>Objective 2-1</b>	In conjunction with the CAB, develop a more detailed strategy for CAB advocacy and engagement on legislative/regulatory/funding issues impacting the Division, particularly at the state level by the end of fiscal 2024.	Dave Ulane	In Progress	9/1/2021	Ongoing
<b>Objective 2-2</b>	Refine and expand (e.g., Economic Impact Study) the offerings of the Division’s Airport Management and Elected Officials 101 programs by the end of fiscal 2023.	Todd Green	In Progress	1/1/2021	6/30/2024
<b>Objective 2-3</b>	Develop and host a regular Colorado Aviation Conference, incorporating various aviation associations and stakeholders by the end of fiscal 2024.	Hetty Carlson	In Progress	1/1/2022	6/30/2024
<b>Objective 2-4</b>	Develop and implement a State Legislator educational opportunity on the Economic Impact Study by the end of fiscal 2024.	Scott Storie and Hetty Carlson	Complete	9/1/2021	8/31/2022
<b>Objective 2-5</b>	Coordinate with state aviation associations and stakeholders to establish a periodic briefing schedule for the CAB and Aviation Caucus at the State Legislature on industry topics (e.g., aviation workforce challenges, importance of the aviation fuel tax, etc.) by the end of fiscal 2024.	Dave Ulane	Combine with 1-5	9/1/2021	Ongoing
<b>Objective 2-6</b>	Enhance the Division’s communication and data platforms (e.g., website, mobile app, etc.) by the end of fiscal 2024.	Shahn Sederberg	In Progress	1/1/2022	12/31/2023



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<b>Goal 3</b>	Enhance internal professional development to strengthen the capabilities of the Division by the end of fiscal 2024.	<b>Champion</b>	<b>Status</b>	<b>Start Date</b>	<b>Finish Date</b>
		<i>David Ulane</i>			
<b>Objective 3-1</b>	Make available to all Division staff the ability to attain industry certifications and opportunities to participate and engage on appropriate association committees (i.e., AAE, NASAO, CAO, etc.) by the end of fiscal 2024.	<i>David Ulane</i>	<i>In Progress</i>	<i>9/1/2021</i>	<i>Ongoing</i>
<b>Objective 3-2</b>	Identify conferences, symposiums, and events that will provide staff with education and professional development training, including participation in Airport Cooperative Research Program (ACRP) panels, conferences, working groups, symposiums, and other functions by the end of fiscal 2024.	<i>All Staff</i>	<i>In Progress</i>	<i>1/1/2022</i>	<i>Ongoing</i>
<b>Objective 3-3</b>	Identify one professional opportunity or conference for the Board to participate in each year and establish funding in the Division budget by the end of fiscal 2024.	<i>Kaitlyn Westendorf</i>	<i>In Progress</i>	<i>1/1/2022</i>	<i>Ongoing</i>



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<b>Goal 4</b>	Explore and, where appropriate, implement or support new and improved statewide initiatives that sustain the aviation system by the end of fiscal 2024.	<b>Champion</b>	<b>Status</b>	<b>Start Date</b>	<b>Finish Date</b>
		Todd Green			
<b>Objective 4-1</b>	Explore the feasibility of a statewide general aviation aircraft rescue training curriculum geared towards fire districts supporting airports by the end of fiscal 2024.	Todd Green	Combine with 4-2	10/1/2021	6/30/2024
<b>Objective 4-2</b>	Pursue opportunities for small commercial service airports to maintain ARFF certification by the end of fiscal 2024.	Todd Green	In Progress	10/1/2021	6/30/2024
<b>Objective 4-3</b>	Evaluate opportunities to build upon the Division’s weather camera collaboration with FAA, including development of app-based image dissemination by the end of fiscal 2024.	Todd Green	In Progress	9/1/2021	1/1/2024
<b>Objective 4-4</b>	Explore opportunities to expand statewide aviation safety education and programs by the end of fiscal 2024.	Hetty Carlson	In Progress	10/13/2021	7/1/2024
<b>Objective 4-5</b>	Pursue federal and state funding sources for the Division’s mission (i.e., stimulus funds, state general fund SIB recapitalization, infrastructure packages, etc.) by the end of fiscal 2024.	Dave Ulane	In Progress	9//2021	Ongoing